

The London Interdisciplinary School

Dignity at Work and Study Policy and Procedure

Introduction

The School is committed to developing a working environment free from discrimination, bullying, harassment or victimisation, where all staff and students are treated equally, and with dignity, respect and courtesy. Discrimination, bullying, harassment and victimisation are contrary to the Equality Act 2010, and to the values of the School as set out in its Equality, Diversity, and Inclusion Policy.

To this end, the School has a Dignity At Work and Study Policy and Procedure. The Policy sets out the School's expectation that staff, students, partners, contractors and visitors behave with dignity, courtesy and respect to others in the School community. The Procedure outlines different ways in which concerns or allegations about unacceptable behaviour can be dealt with

Policy

Statement

The School is committed to ensuring equality, diversity and inclusion in all of its activities. It aims to foster a working and studying culture that is free from discrimination, where every individual is treated with dignity, courtesy and respect. The School will therefore not tolerate discrimination, bullying, harassment or victimization within its community.

The failure of School staff or students to behave with dignity, courtesy and respect towards others can cause serious harm to individuals, inhibit the proper functioning of the School, and damage the School's reputation. Any allegation of discrimination, bullying, harassment or victimisation will be treated seriously in all cases, no matter how senior those involved may be. Any staff member or student of the School found to have behaved unacceptably may have disciplinary procedures raised against them, which could result in their dismissal or expulsion from the School. Similarly, the School will not tolerate incidents of discrimination, bullying, harassment or victimisation against staff or students by third parties, including partners, contractors or visitors.

Fair criticism of staff or student performance or conduct will not be considered to be bullying or harassment, provided that those involved are treated with dignity, courtesy and respect.

The Dignity at Work and Study Procedure outlines different ways in which concerns or allegations about unacceptable behaviour can be dealt with. These include speaking directly to the individual concerned, either alone or with another colleague; asking a line manager or



other senior staff member to facilitate an informal meeting; mediation; or making a formal complaint.

Definitions

Unacceptable behaviour is any behaviour that is unwelcome and unwanted and undermines an individual's dignity at work or study. This includes behaviour that creates an intimidating environment, or that creates offense either directly, indirectly, intentionally or unintentionally. It includes, but is not limited to, discriminatory behaviour, bullying, harassment, and victimization.

Discriminatory behaviour is any behaviour that occurs on the basis of perceived group membership, affiliation or association. The Equality Act 2010 legally prevents those who share a protected characteristic from discrimination on the basis of that characteristic. Protected characteristics include gender, race or ethnicity, socio-economic background, disability, religion or belief, sexual orientation, gender reassignment, marital status, pregnancy or maternity, and age.

Bullying is any behaviour that is offensive, intimidating, malicious, or insulting, or any overt or subtle abuse of power or authority that undermines, humiliates, denigrates or upsets the recipient

Harassment is unwanted and unwelcome conduct that has the purpose or effect of violating the dignity of an individual or group, or creates a hostile, offensive, degrading, intimidating, or humiliating environment for that individual or group. Harassment that is related to a protected characteristic can constitute unlawful discrimination, for which staff or students can be held personally and legally liable.

Victimisation is a term used in discrimination law, describing any action where a person is mistreated in retaliation for involvement in bringing or supporting, a complaint of discrimination. Victimisation can constitute unlawful discrimination and can result in disciplinary action, regardless of the outcome of the original complaint.

Online behaviour is considered equivalent to face-to-face behaviour, including conduct that impacts on work or study using social media, which may have taken place outside working hours, teaching hours or term-time, or using personal equipment.

Unacceptable behaviour (encompassing discriminatory behaviour, bullying, harassment or victimization) may be demonstrated by an individual or by a group.

Roles and Responsibilities

The School is responsible for:

- Treating all complaints of discrimination, bullying, harassment and victimization seriously, sensitively and objectively;



- Dealing with all complaints in a confidential manner;
- Where necessary, pursuing a complaint of unacceptable behaviour independently, to protect staff or students or to prevent further instances of such behaviour;
- Actively encouraging informal resolution in the first instance;
- Using the disciplinary procedure to take action against those found to have committed discrimination, bullying, harassment or victimization, or those who make allegations relating to unacceptable behaviour in bad faith;
- Offering support and assistance to any staff or student involved in an allegation of unacceptable behaviour;
- Ensuring that staff and students are made aware of the Dignity at Work and Study Policy and Procedure; that they receive training on its provisions as part of their induction into the School; and are provided with support in the operation of the policy and procedure;
- Consistently monitoring all reports of unacceptable behaviour.

All managers and teaching staff are responsible for setting the standards of acceptable behaviour, and establishing zero tolerance for unacceptable behaviour of any kind. They must ensure that:

- They uphold the principles of this Policy and the School's Equality, Diversity, and Inclusion Policy, and that their own behaviour is consistent with those principles;
- The staff or students for whom they are responsible are made aware of this Policy and the Equality, Diversity and Inclusion Policy;
- They actively challenge and correct any unacceptable behaviour and attitudes, including taking appropriate action under this Policy and Procedure if they witness any incidents of discrimination, bullying, harassment or victimization;
- They ensure that their staff or students understand how to report unacceptable behaviour, and ensure that any complaints are dealt with quickly, objectively and confidentially.

All staff and students are responsible for working and studying by the principles of this Policy and the Equality, Diversity and Inclusion Policy, treating others with dignity, courtesy and respect. All staff and students are expected to contribute to preventing discrimination, bullying, harassment and victimization by challenging unacceptable behaviour and attitudes and confidentially reporting any incidents of concern, either to their manager, tutor, head of programme, or other appropriate member of staff.

Informal Interventions and Formal Procedures

If a member of staff wishes to raise a complaint under this Policy, they should first speak to their line manager, or, where is this is not appropriate (for example, if the line manager



is the subject of the complaint), to their Head of Department or member of the Executive Committee. If a student wishes to raise a complaint under this Policy, they should first speak to their personal tutor, or, where this is not appropriate (for example, if the tutor is the subject of the complaint), the Head of Student Experience or the Learning Director.

Informal Interventions

The recipient of the complaint will deal with the complaint sensitively, fairly and confidentially. In the first instance, and where appropriate (depending on the severity of the case), they will encourage informal interventions to resolve the issue. The complainant will be offered a mediation service to facilitate the resolution of the issue; this mediation service will be provided via the Human Resources or Student Experience Department, depending on whether the complaint is raised by a member of staff or a student. Other informal interventions that the recipient of the complaint should suggest, where appropriate, are: speaking directly to the individual concerned, either alone or with another colleague or staff member, or facilitating a meeting with the individual.

Informal interventions may not be suitable for every complaint of discrimination, bullying, harassment or victimization, and they may not resolve the issue. In these cases, the complainant may wish to raise a formal complaint under the Dignity at Work and Study Procedures.

Formal Procedures

All formal complaints relating to discrimination, bullying, harassment or victimization should be made through the existing grievance, complaint and disciplinary procedures. For students, this means the Student Complaints Procedure and Disciplinary Procedure; for staff, this means the Grievance Procedure and Disciplinary Procedure. The recipient of the initial complaint (i.e., the staff member's line manager or alternative, or the student's tutor or alternative) will advise the complainant as to the Procedure required and the nature of the Procedure.

All staff affected by a complaint relating to this policy—whether the subject or maker of the complaint—will be offered support and advice through the process. Staff will be provided with support by the Human Resources Department; students by the Student Experience Department.

Internal Monitoring and Auditing

The number and nature of all cases relating to the Dignity at Work and Study Policy and Procedure will be monitored and analysed by the Equality, Diversity and Inclusion Working Group on an ongoing basis. This Group will report annually on the number and nature of cases, and any relevant analysis, to be included in the Annual Performance Review



submitted to the Board. The School will act in accordance with data protection regulation in the handling of data and making of these reports.

The effectiveness of this policy will be reviewed every two years, and the policy will be amended from time to time as changes in legislation occur.

Name of policy/procedure:	DIgnity at Work and Study Policy and Procedure	
Document owner:	Hannah Kohler, Head of Student Experience	
Date Originally Created:	01/2019	
Last reviewed:	01/2019	
Reviewed by:	[name and job title]	
Audited by:	[name and job title]	
Date of Audit:	MM/YYYY	
Date of next review:	MM/YYYY	
(annually unless otherwise agreed)		
Related documents:	Equality, Diversity and Inclusion Policy	
(eg associated forms, underpinning processes,	Student Code of Conduct	
related policies or overarching policies)	Code of Ethical Conduct	

Version Control			
Version	Author [name]	Date	Brief summary of changes
1	Hannah Kohler	13/01/2019	Original draft